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**Factors Leading to Wide Acceptability of International Business**

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International business is a wide-ranging subject that incorporates exporting, importing, foreign assembly, manufacturing and sales of goods, the import to one foreign country's items from a second country for subsequent re-export or local sale, the setting-up of permanent establishments in other nations and the licensing and franchising of a firm's technological know-how or production techniques. Hence, the problems relating to international business are more complex in comparison to that in national business. Although basic tools and concepts of domestic business management are relevant to international business, yet special problems in international business that arise due to difference in language, culture, customs, traditions, religion, currency, risks, communication systems, degree of completion and competence needs to be taken carefully. Over the years, due to rapidly growing trend towards globalization, international business is growing faster than domestic business. In this paper various issues pertaining to international business international business has been discussed.

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**Introduction**

Over the years, due to rapidly growing trend towards globalization, international business is growing faster than domestic business. International business is a wide-ranging subject that incorporates exporting, importing, foreign assembly, manufacturing and sales of goods, the import to one foreign country's items from a second country for subsequent re-export or local sale, the setting-up of permanent establishments in other nations and the licensing and franchising of a firm's technological know-how or production techniques. Hence, the problems relating to international business are more complex in comparison to that in national business. Although basic tools and concepts of domestic business management are relevant to international business, yet special problems in international business that arise due to difference in language, culture, customs, traditions, religion, currency, risks, communication systems, degree of completion and competence needs to be taken carefully.

Trade across the globe began to be organized ever since the first national borders were formed. In many instances, international business itself has been a major force in shaping borders and changing world history. For example, global business played a vital role in the formation and decline of the Roman Empire. The Romans used as a major stimulus the Pax Romania, or Roman peace. This ensured that merchants were able to travel safely on roads built, maintained, and protected by the Roman regions and their troops. A second stimulus was the use of common coinage, which enabled business transactions to be carried out and easily compared throughout the empire. In addition, Rome developed a systematic law, central market locations through the founding of cities, and an effective communication system; all of these actions contributed to the functioning of the market place and a reduction of business risks.

International business flourished within the empire, and the improved standard of living within the empire became apparent to those outside. Soon city-nations and tribes that were not part of the empire decided to join as allies. They agreed to pay tribute and taxes because the benefits were greater than the drawbacks. Thus, the immense growth of the Roman Empire occurred mainly through the linkages of business. Similar patterns also can be seen during later cycles of history. The Spaniards and the Portuguese won trade routes from the Mediterranean powers in

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the 14<sup>th</sup> and the 16<sup>th</sup> centuries; subsequently these routes were won over and monopolized by the British, the Dutch, and the French.

By the late 18th century, propelled by the Industrial Revolution, Britain had become the undisputed world economic power. Economic historians have attributed a combination of factors, such as the technical progress and innovations in textiles, coal, iron, and steel, the harnessing of steam, the displacement of agricultural workforce to meet the needs of a fast-expanding industrial base, the Protestant ethic, riches plundered from colonies, and the like, as the reasons why Britain became the world's first industrial country. More recently, the US developed a world leadership position mainly due to its championship of market based business dealings in the Western world, the broad flow of ideas, products, and services across national borders, and an encouragement of international communications and transportation.

Alongside the development of the MNC through the direct investment abroad, the numerous international accords and institutions that came into being after the Second War, acted as further catalysts to the process of globalisation. Such institutions include the Bretton Woods agreement, the IMF, the World Bank, WTO, and the World court. International trade was not unknown to ancient India. Trade across the seas was popular by the time of the Buddha. India's exports to the West were spices, perfumes, jewels, and fine textiles, but lesser luxuries such as sugar, rice, and ghee were also sold abroad, as well as ivory, both raw and worked. Indian iron was much esteemed for its purity and hardness, and dyestuffs such as lac and indigo were also in demand. Another requirement was live animals and birds—elephants, lions, tigers, buffaloes, monkeys, parrots, and peacocks. In return for her exports, India wanted mainly gold. Pottery and glassware from the West found their way to India. There was also demand for wine and the Western traders also bought tin, teas, coral, and slave girls. But the balance of trade was very unfavorable to the West and resulted in a serious drain of gold from the Roman Empire.

With the fall of the Roman Empire, the trade with the West declined, but it was maintained by the Arabs, and improved gradually with the rising material standard of Medieval Europe. Before the time of the Guptas, contact was made by sea between South India and China, and as trade

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with the West declined, that with China increased, the Chinese demand for Indian spices, jewels, perfumes, and other luxury commodities continued till the early 20th century.

### **Factors Leading to Wide Acceptability of International Business**

International business is gaining ground day and nights. Multinational and transnational companies are growing in number. International business, which is the outcome of international trade and international marketing, involves companies buying and selling goods in the international market place. The factors leading to the wide acceptability of international business are as under:

1. Globalization of economies
2. Rapid Technological advancement
3. Emergence of supportive institutions- Financial and other Infrastructural facilities
4. Openness of economic policies among large number of countries –Structural adjustment and macroeconomic reforms
5. Establishment of WTO
6. Enlargement of European Union
7. Increase in Competition
8. Higher growth rate of GDP in developing countries
9. Increase in business alliances in degree and variety
10. Increase in educational and career orientation opportunities

#### **1. Globalization of economies**

Over the years, especially with the beginning of 1980's, the policy of liberalization was adopted which led to the globalization of various economies including the former communist countries and socialist pattern of society. The globalization of economies has been instrumental in bringing the growth of international business. The scene of international business has been changing at a fast rate after 1990s.

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## **2. Rapid Technological advancement**

The past few decades have witnessed rapid advancement in product and process technology and in information technology. Many firms have emerged up with innovated products or with improved process technology. With the demand for such products and technology being price-inelastic, these firms have moved abroad in order to reap large profits. Sometimes the developed technology is meant for a larger market than the domestic one and in such cases it is imperative for the firm to go international in order to achieve economies of scale. The development of information technology has brought different countries closer and has encouraged firms to move abroad with the minimum of difficulties.

## **3. Emergence of supportive institutions- Financial and other Infrastructural facilities**

Technological advances have coincided with growth in financial and other infra-structural facilities. Besides the efforts of different developing countries for strengthening their infrastructural sector, it is mainly the bilateral and multilateral aid flows that have been directed towards this end. The International Bank for Reconstruction and Development has been responsible for the creation of Industrial Credit and the Investment Corporation of India and similar financial institutions in many other developing countries. Similarly, one of the primary objectives of the American aid programme has been to build up necessary infrastructure in developing countries so that American business could flourish in these countries. Whatever might be the reasons, developing countries have witnessed fast growth in their infrastructure, which has paved the way for international business.

## **4. Openness of economic policies among large number of countries**

The other factor responsible for the growth of international business, especially since 1980s, has been the structural adjustment and macroeconomic reforms in many developing countries. Many countries were facing huge trade deficit and severe external debt problems. In such cases, they have gone for economic adjustments or reforms, in turn improving their export sector and

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substituting external loans with foreign investment. The natural consequence is the growing volume of international business.

### **5. Establishment of WTO**

In January 1995 World Trade Organization was established to replace GATT. In today's highly competitive globalized business environment, WTO is indispensable for international marketing and trade. WTO membership enable a country to attain the status of MFN clause which is required for scaling the international competitiveness and it implies that any concession given to any nation becomes available to all the member countries. The WTO thus has led to the enormous growth of international business.

### **6. Enlargement of European Union**

Since 1991 the membership of EU has increased. It increased from 15 members to 27 members. This has also led to the promotion of internationalization of business.

### **7. Increase in Competition**

It is the growing competition that has led to the growth of international business in the past few decades. With increasing competition, firms have preferred not only to source raw material and intermediate goods from the least-cost country but also to set up their units in different countries, which minimises the cost of operation and reduces financial risk. The growing concept of cost minimisation and risk reduction, with a view to surviving in a competitive environment, has thus led to rapid growth of the internationalization process.

### **8. Higher growth rate of GDP in developing countries**

Higher growth rate of GDP of China, India, South Korea, Singapore, Malaysia, Thailand, Brazil and Mexico and other developing countries has also been one of the significant factors for changing scenario of international business.

### 9. Increase in business alliances in degree and variety

During last fifteen years international business alliances, joint ventures, mergers, amalgamations and takeovers have occurred in the world by the companies of different countries. This has further led to widening of international business.

### 10. Increase in educational and career orientation opportunities

It has been observed that there has been an increase in educational opportunities and career orientation among the people of developing countries particularly China and India. These factors resulted in enhancement of opportunities for higher value addition in developing countries. The developing countries started attracting multinational companies to establish their businesses in their countries.

### Why Companies Engage in International Business

There are several answers to the question, '*why companies engage in international business*'. Infact, there are several drivers of international business. The driving forces that motivate companies to go global can be classified into pull forces and push forces. The pull forces are proactive which pull the business to foreign markets. The push forces on the other hand are reactive forces which promote the companies to go international. Table 1. shoes the drivers of international business.

**Table 1** Drivers of International Business

<b>Pull Forces/Proactive Forces</b>	<b>Push Forces/ Reactive Forces</b>
Attractiveness of the Foreign Markets <ul style="list-style-type: none"> <li>• Profit advantage due to increase in volume</li> <li>• Low wage/ cheap labour attraction</li> </ul>	Compulsions of the Domestic Market <ul style="list-style-type: none"> <li>• Saturation of domestic demand</li> <li>• Scale economies and technological revolution</li> </ul>

<ul style="list-style-type: none"> <li>• Taking advantages of growth opportunities</li> <li>• Growth of regional trading blocks</li> <li>• Declining Trade and Investment barriers</li> </ul>	<ul style="list-style-type: none"> <li>• Technological Revolution</li> <li>• Domestic recession</li> <li>• Competition as driving force</li> <li>• Government policies and regulations</li> <li>• Improving image of the companies</li> <li>• Strategic vision</li> </ul>
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### **Pull / Proactive Forces- Attractiveness of the Foreign Markets**

- **Profit advantage due to increase in volume:** Developing markets have huge markets. For companies, mostly in the developed countries, which have been operating below their capacities, the developing markets offer immense opportunities to increase their sales and profits.
- **Low wage/ cheap labour attraction:** Many multinational companies (MNCs) are locating their subsidiaries in low wage and low cost countries to take advantage of low cost production
- **Taking advantages of growth opportunities:** An important reason for going international is to take advantage of the opportunities in other countries. MNCs are getting increasingly interested in a number of developing countries as the income and population are rapidly rising in these countries. Foreign markets, in both developed country and developing country, provide enormous growth opportunities for the developing country firms too.
- **Growth of regional trading blocks:** Regional trading blocks are adding to the pace of globalisation. WTO, EU, NAFTA, MERCOSUR and FTAA are major alliances among countries. Trading blocks seek to promote international business by removing trade and investment barriers. Integration among countries results in efficient allocation of resources throughout the trading area, promoting growth of some businesses and decline



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of others, development of new technologies and products, and elimination of old. This process has resulted in large scale restructuring of industries and firms in the EU, with relocation of industry and many cross-border mergers and alliances.

- **Declining Trade and Investment barriers:** Declining trade and investment barriers have vastly contributed to globalisation. Thanks to the free trade regime, business across the globe has grown considerably. Goods, services, capital and technology are moving across the nations significantly. The volume of world trade has grown over 20 fold between 1950 and 2002. The average yearly outflow of FDI increased from about \$25 billion in 1975 to a record \$1.3 trillion in 2000.

#### **Push /Reactive Forces- Compulsions of the Domestic Market**

- **Saturation of domestic demand:** One specific reason for doing business abroad is the saturation of domestic market. The market for a number of products tends to saturate or decline in the advanced countries. This often happens when the market potential has been almost fully tapped. In the United States, for example, the stock of several consumer durables like cars, TV sets, etc. exceeds the total number of households. Estimates are that in the first quarter of the 21st century the population in some of the advanced economies would saturate or would grow very negligibly, while in some others there would be a decline. Such demographic trends have very adverse effects on certain lines of business. For example, the fall in the birth rate implies contraction of market for several baby products. Businesses undertake international operations in order to expand sales, acquire resources from foreign countries, or diversify their activities to discover the lucrative opportunities in other countries.
- **Scale economies and technological revolution:** Another type of domestic market constraint arises from the scale economies. Economies of scale are reductions in unit production costs resulting from large-scale operations. The technological advances have increased the size of the optimum scale of operation substantially in many industries making it necessary to - have foreign market, in addition to the domestic market, to take

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advantage of the scale economies. It is the thrust given to exports that enabled certain countries like South Korea to set up economic size plants. In the absence of foreign markets, domestic market constraint comes in the way of benefiting from the economies of scale in some industries.

- **Technological Revolution:** The most powerful instrument that triggered globalisation is technology. Revolution is probably the right word which can best describe the pace at which technology has changed in the recent past and is continuing to change. Significant developments are being witnessed in communication, transportation and information processing, including the emergence of the Internet and the World Wide Web. Thanks to these developments in technology, MNCs are able to locate production facilities anywhere in the world to take advantage of low cost production. This trend helps create job opportunities in countries like Philippines, Mexico, China and India.
- **Domestic recession:** Domestic recession often provokes companies to explore foreign markets. One of the factors which prompted the Hindustan Machine Tools Ltd. (HMT) to take up exports very seriously was the recession in the home market in the late 1960s. The recession in the automobile industry in the early 1990s, similarly, encouraged several Indian auto component manufacturers to explore or give a thrust to foreign markets.
- **Competition as driving force:** Increased competition is one of the causes and consequences of globalization. Competition may become a driving force behind internationalization. There might be intense competition in the home market but little in certain foreign countries. A protected market does not normally motivate companies to seek business outside the home market.
- **Government policies and regulations:** Government policies and regulations may also motivate internationalization. There are both positive and negative factors which could cause internationalization. Many governments offer a number of incentives and other positive support to domestic companies to export and to invest in foreign countries. Similarly, several countries give a lot of importance to import development and foreign

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investment. Some companies also move to foreign countries because of certain regulations like the environmental laws in advanced countries. Government policies which limit the scope of business in the home country may also provoke companies to move to other countries.

- **Improving image of the companies:** International business has certain spin-offs too. It may help the company to improve its domestic business; international business helps to improve the image of the company. There may be the 'white skin' advantage associated with exporting-when domestic consumers get to know that the company is selling a significant portion of the production abroad, they will be more inclined to buy from such a company. International business, thus, becomes a means of gaining better market share domestically. Further, exports may have pay-offs for the internal market too by giving the domestic market better products.
- **Strategic vision:** The systematic and growing internationalisation of many companies is essentially a part of their business policy or strategic management. The stimulus for internationalisation comes from the urge to grow, the need to become more competitive, the need to diversify and to gain strategic advantages of internationalisation. Many companies in India, like several pharmaceutical firms, have realized that a major part of their future growth will be in the foreign markets. There are a number of corporations which are truly global. Planning of manufacturing facilities, logistical systems, financial flows and marketing policies in such corporations are done considering the entire world as its, and a single, market-a borderless world.

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**Conclusion**

One specific reason for doing business abroad is the saturation of domestic market. The market for a number of products tends to saturate or decline in the advanced countries. This often happens when the market potential has been almost fully tapped. In the United States, for example, the stock of several consumer durables like cars, TV sets, etc. exceeds the total number of households. Estimates are that in the first quarter of the 21st century the population in some of the advanced economies would saturate or would grow very negligibly, while in some others there would be a decline. Such demographic trends have very adverse effects on certain lines of business. For example, the fall in the birth rate implies contraction of market for several baby products. Businesses undertake international operations in order to expand sales, acquire resources from foreign countries, or diversify their activities to discover the lucrative opportunities in other countries.

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