



## A Comparative Study of HR Policies and the Impact of AI in Policy Framing within Government and Private Technical Institutions of Patna, Bihar

**Suchi Smita<sup>1</sup>**

Research Scholar Dept. of Management, K.K University, Nalanda;

**Under**

**Dr. Rumki Bandoupadhaya<sup>2</sup>**

Pro Vice Chancellor, K K University, Nalanda

### Abstract

Higher technical schooling in India is presently at a large crossroads. Between the sweeping changes introduced through the countrywide training policy (NEP) 2020 and the push to take the lot virtual, the manner colleges run is converting rapidly. But past the tech and the guidelines, the real secret to a successful college is its human beings—the professors and personnel who hold matters transferring.

This paper dives into how technical colleges in Patna, Bihar, manage their groups, in particular evaluating government-run institutions with private ones. It additionally appears at a modern twist: how artificial intelligence (AI) is beginning to play a function in creating and coping with these administrative centre policies.

The findings display very different worlds:

- **Government institutions:** These faculties tend to be more conventional, following strict, seniority-based regulations that can feel a bit inflexible. Here, AI is typically used for fundamental virtual file-preserving.
- **Personal institutions:** Those are greater in bendy and cognizance heavily on performance, even though this will sometimes lead to a weaker surrounding. These schools are already starting to use AI and statistical analytics to parent out how to pay, maintain, and attract pinnacle skills.

In the long run, this take a look at highlights that at the same time as AI continues to be in its early ranges for coverage-making, its miles turning into a prime factor of distinction among the two sectors. The paper wraps up with practical advice on how both types of colleges in Bihar can use AI ethically to stop local skills from leaving and to show the vicinity into a true hub for instructional excellence.

### 1. Introduction

For a long term, managing humans in academia was seen as little greater than office work—only a way to handle payroll, track holiday days, and ensure the rules were observed. However, in technical schools, wherein the best of studies and coaching determines whether or not a college flourishes or falls behind, HR guidelines have end up a much larger deal. They may be now the equipment that absolutely form the future of an organization.

Patna, Bihar, serves as the correct backdrop for this take a look at. It is a metropolis with a deep history of learning that is presently locating its second wind. Today, the town is domestic to a



combination of established government heavyweights, just like the National Institute of Technology (NIT) Patna, and a growing wave of private technical universities.

This study makes a speciality of primary desires:

**1. Comparing the antique shield and the brand new wave:** The look at seems at how these varieties of faculties take care of hiring, pay, and preserving workforce.

- **Government institutions:** These colleges follow strict countrywide and kingdom hints. This makes things very regular and fair, but it regularly leaves very little room for flexibility or quick adjustments.
- **Personal institutions:** Even as they nonetheless comply with the simple guidelines, those faculties have a lot more freedom to design their own guidelines to stay aggressive and entice talent.

**2. The AI Revolution inside the front workplace:** The maximum thrilling part of this studies is looking at how synthetic intelligence is changing the sport. At the same time as large corporations are already using AI for such things as predictive analytics and gadget learning, its position in college HR—mainly in cities like Patna—continues to be generally uncharted territory.

AI has the power to trade HR from a "defensive" department that simply reacts to troubles into a proactive, data-driven crew which could customise the paintings experience for every professor and personnel member.

By means of investigating how Patna's colleges are responding to this tech disruption, this examine identifies what's status in the manner of progress and the way "algorithmic insights" are starting to rewrite the rulebooks for the cutting-edge campus.

## 2. Literature overview

**2.1 The conventional landscape of educational HR guidelines:** At its centre, a university is nothing like an ordinary corporation. Professors are not simply employees checking packing containers; they're the folks who create new understanding, mentor the next technology, and represent the very "emblem" of the school. Because of this, HR regulations in schooling ought to walk a best line: they want to keep things organized without stifling the creative freedom that makes high-quality teaching possible. As researcher Michael Shattock pointed out back in 2010, universities often warfare to stability the "crew-first" spirit of a campus with the "manager-first" demands of a modern-day business.

In India, this battle looks very unique relying on whether the college is public or non-public:

**The government version: protection over speed:** Government establishments are constructed on a "bureaucratic" basis. Their HR regulations are driven through respectable authority's gazettes, strict quota structures, and a path to advertising this is almost entirely primarily based on seniority—basically, how long you have been there.



- **The seasoned:** This offers extraordinary activity protection and fair, predictable pay based totally on countrywide Pay Commissions.
- **The con:** It can lead to "systemic inertia," where matters move slowly and there's little incentive to shake up the re-pute quo.

**The private model: performance over the entirety:** At the turn aspect, non-public schools function extra like a modern-day business. According to analyse via Pawan Agarwal, these schools use HR guidelines to pressure most performance.

- **The strategy:** They use Key overall performance signs (KPIs) to degree achievement. A school member's pay or activity security might be without delay tied to what number of college students enrol, how many graduates get jobs, or how lots research they post.
- **The goal:** It's a fast-paced environment designed to stay aggressive, even though it trades the "safety internet" of the government area for a high-stakes, effects-pushed way of life.

**2.2 Synthetic Intelligence in Human aid management (AI-HRM):** When we speak about bringing AI into the HR workplace—often known as Algorithmic HR—we're speak me approximately a shift from robots doing paperwork to AI assisting leaders make big selections.

As opposed to simply submitting forms, AI can scan mountains of facts to see patterns that a human would possibly leave out. Think about it like a "weather forecast" for the place of work:

- **Predicting the future:** AI can observe various statistics factors to guess which employees probably taking into consideration is leaving long before they truly quit. This offers HR a hazard to step in with higher retention plans earlier than the talent walks out the door.
- **Analysing the room:** The usage of Natural Language Processing (NLP), AI can "read" via faculty remarks and surveys to discern out the overall mood or "sentiment" of the personnel. This facilitates schools fix problems with place of job culture or criticism techniques earlier than they boil over.

**The dangers: The "Black container" problem:** As effective as this tech is, it comes with a serious warning label. Many professionals fear about the "black box" nature of AI—the concept that we do not continually realize how a set of rules reached its conclusion.

1. **Old biases, new tech:** If an AI is trained on antique data that was already biased (for example, favoring a sure kind of candidate), it'll absolutely discover ways to repeat the ones same mistakes, doubtlessly leading to unfair or maybe discriminatory guidelines.
2. **The "variety" trap:** Inside the world of teaching, AI tends to prefer matters it is able to without problems remember—just like the quantity of research papers posted. The chance here is that it might neglect the "human" parts of the task which are tougher to quantify, together with how nicely a professor mentors their college students or how lots heart they placed into their coaching strategies.



Ultimately, the venture is ensuring that whilst we use AI to make HR smarter, we don't lose the human touch that makes a faculty a network.

**2.3 The studies gap: The Patna context and coverage framing** Even as there is plenty of research on how big corporations use AI to manipulate people, we don't know much about how it's changing the "rulebooks" of faculties in growing cities like Patna.

Most of the verbal exchange thus far has handled AI like a virtual assistant—something that just enables test resumes or automate dull responsibilities. This look at takes a distinct method: it seems at AI as a coverage-maker. We are not just asking how AI helps do the paintings; we're asking how AI is helping write the policies for how that paintings is carried out.

That specializing on Patna is critical because it suggests how excessive-tech global trends crash into actual-world neighbourhood demanding situations. It helps us apprehend how a town's unique hurdles—just like the "brain drain" of local expertise leaving for other states, gaps in infrastructure, or the gradual-transferring gears of presidency bureaucracy—change the manner era is genuinely used. In brief, it's about how a metropolis like Patna finds its own route within the age of AI.

### 3. Studies method

This study employs a combined-strategies research design, combining qualitative and quantitative techniques to offer a holistic knowledge of the HR panorama in Patna's technical institutions.

**3.1 Sample choice:** The population incorporates technical institutions (engineering and technology schools/universities) located inside the Patna urban and peri-city agglomeration. Using stratified purposive sampling, establishments were divided into strata:

- **Government institutions:** Four institutions (inclusive of institutions of countrywide importance and kingdom-run engineering schools).
- **Personal establishments:** Six establishments (comprising personal college camp-uses and standalone self-financed technical colleges).

### 3.2 Records Series

- **Quantitative information:** Dependent questionnaires had been allotted to HR managers, registrars, deans, and a consultant pattern of faculty members across the selected establishments (N=250). The survey measured perceptions of HR policy effectiveness, flexibility, and the modern stage of AI awareness/integration.
- **Qualitative records:** In-depth, semi-dependent interviews (N=20) have been carried out with institutional heads, HR directors, and senior policymakers. Those interviews centered at the strategic rationale behind HR regulations, the challenges of working in Patna, and the explicit or implicit use of records analytics and AI in drafting institutional rules.
- **Secondary statistics:** Institutional HR manuals, school handbooks, nation government gazettes regarding higher education, and AICTE regulatory documents had been analysed to understand the formally documented policy frameworks.



### 3.3 Statistics evaluation

Quantitative records were analysed using SPSS to pick out statistically sizeable variations among government and private sectors concerning HR practices. Qualitative records from interviews and record evaluation have been subjected to thematic analysis the use of Vivo software program to pick out habitual styles concerning policy framing and AI adoption.

### 3. The panorama of technical training in Patna

To apprehend how faculties in Patna control their people, you first need to understand the metropolis's unique surroundings. For a long time, Bihar dealt with what human beings known as "academic exile"—a state of affairs wherein the nice students and instructors felt they had to leave the nation to locate best schools and solid jobs.

In recent years, Patna has been working tough to change that tale, developing a panorama where two very exceptional sorts of institutions are seeking to remedy the same hassle.

**1. The government Giants: prestige vs. red Tape** Faculties like NIT Patna carry a whole lot of historical weight. They entice the brightest college students because they offer quality schooling that is closely subsidized.

- **The war:** Even with all that prestige, those establishments frequently get tangled in "bureaucratic bottlenecks." Projects get behind schedule, and hiring can feel brief or disorganized due to the slow-shifting gears of country and significant government policies.

**2. The non-public Wave: modern-day however unstable** Personal colleges have stepped as much as fill the distance, offering the modern-day buildings and industry-targeted training that scholars crave. They pass fast and market themselves aggressively.

- **The battle:** Their biggest hurdle is credibility. Due to the fact many teachers view private schools as a "stepping stone" at the same time as they await a everlasting authorities job, those colleges face excessive turnover. They're constantly preventing to keep their group of workers from leaving.

**Two distinct sport Plans** Due to the fact they face such special challenges, their "rulebooks" (HR regulations) are written for absolutely exclusive desires:

Characteristic	Government institutions	Non-public institutions
<b>Main aim</b>	Staying compliant with kingdom rules and managing budgets.	Being agile, constructing an emblem, and preventing to keep expertise.
<b>Surroundings</b>	Solid however frequently bogged down by way of office work.	Contemporary and rapid-paced however can experience risky.
<b>Personnel focus</b>	Following the lengthy-time period profession ladder.	Proving well worth through results and enterprise readiness.



## 5. Comparative analysis of existing HR policies

The thematic evaluation of HR manuals and survey responses exhibits sharp contrasts across four number one domains of Human resource management.

**5.1 Recruitment and choice guidelines Authorities establishments:** The recruitment coverage is distinctly formalized, inflexible, and strictly adheres to the norms laid down through the University Grants Commission (UGC), AICTE, and kingdom reservation rosters. The manner entails public classified ads, tremendous scrutiny committees, and formal interviews. At the same time as this guarantees a degree of transparency and adherence to social fairness norms, the policy framework is painfully gradual. It is not unusual for a recruitment cycle to take 12 to 24 months from the identification of an emptiness to the actual appointment. Therefore, to control teaching loads, those institutions depend heavily on ad-hoc or visitor school, whose HR rules are characterised by means of severe precocity and shortage of benefits.

**Personal establishments:** Recruitment guidelines in the private area are decentralized, agile, and closely focused on institutional needs. Whilst they follow the simple minimal qualifications mandated by way of AICTE, they have the power to frame guidelines that allow for lateral entry of enterprise experts or expedited hiring tactics for niche technical topics (e.g., Artificial Intelligence, Cybersecurity). Private HR policies regularly prioritize continuous hiring cycles, campus recruitment from most advantageous institutes (like IITs/NITs), and poaching from rival establishments.

### 5.2 Performance Appraisal and advertising guidelines

**Government institutions:** The performance appraisal system is basically rooted within the Career Advancement Scheme (CAS) governed by way of centralized authorities. It is far predominantly a time-bound, seniority-based totally device supplemented by using a heavily quantitative Academic Performance Indicator (API) score. The coverage frames promoting as an administrative entitlement obtained over time, furnished simple book and coaching thresholds are met. This policy regularly fails to differentiate among an average performer and an excellent innovator, main to a loss of motivation amongst more youthful, dynamic school individuals.

**Private establishments:** Here, policy framing is pushed with the aid of the logic of company performance management. Appraisals are usually annual or maybe bi-annual and are tied carefully to institutional KPIs: pupil feedback scores, quantum of research offers secured, quantity of patents filed, and successful enterprise placements of students. Promotions and income increments are merit-based. However, qualitative interviews revealed that this policy framework frequently creates a high-stress, hyper-competitive environment, every so often main to poisonous place of work dynamics and the compromise of educational integrity in pursuit of metrics.



### 5.3 Repayment and benefits

**Government establishments:** Repayment regulations are non-negotiable and dictated by way of central or country Pay Commissions. The framing of these regulations prioritizes egalitarianism and lengthy-time period monetary security. Blessings encompass confident pensions (beneath NPS/OPS), complete healthcare, quarters, and lengthy-time period depart regulations (e.g., two years of paid sabbatical for PhD of completion). This security is the number one retention device for government establishments.

**Non-public institutions:** Compensation rules are negotiable and fairly variable. The coverage framework is designed round "Cost to Company" (CTC) fashions. Even as base salaries might align with regulatory norms, private institutions heavily utilize variable pay, overall performance bonuses, and studies incentives. If a faculty member brings in a lucrative government provide, the HR coverage regularly dictates a right away monetary percentage cut to the college—a policy mechanism absolutely absent within the authorities area. However, private quarter benefits not often provide the lengthy-term protection, healthcare protection nets, or generous depart systems observed within the public region.

### 5.4 Schooling and improvement (ability building)

**Government establishments:** Education regulations are often framed around bureaucratic compliance. College are required to wait a selected quantity of faculty development programs (FDPs) or refresher courses to qualify for promotions. The selection of those programs is regularly inflexible and dictated by using empanelled authorities training facilities (like UGC-HRDCs).

**Private establishments:** Schooling guidelines are framed as strategic investments. If the group decides to launch a new B.Tech program in statistics technology, HR policies dictate immediately, intensive upskilling of existing faculty, frequently partnering with corporate entities (like IBM or Microsoft) for certifications. The coverage framework is need-primarily based and fantastically attentive to marketplace demands.

## 6. The impact of AI in HR coverage Framing

The core of this research evaluates how synthetic intelligence is transitioning from a trifling operational device to an entity that actively shapes HR policy frameworks. In Patna, this transition is presently in a nascent, particularly fragmented country, exposing a widening virtual divide among the private and non-private sectors.

**6.1 The Paradigm Shift: From Descriptive to Prescriptive policy Framing** Historically, HR policies are framed primarily based on descriptive analytics—searching at ancient facts (e.g., "We misplaced 10% of our college last yr, permit's increase salaries by means of 5% across the



board"). AI allows a shift closer to prescriptive analytics—framing policies primarily based on predictive modelling (e.g., "The algorithm predicts that school in the IT department between the awhile of 30-35 are at a 60% risk of attrition because of enterprise demand; consequently, we should body a targeted retention coverage concerning micro-credentials and bendy working hours especially for this cohort").

**6.2 AI in government institutions: Digitization vs. sensible policy:** The study's findings overwhelmingly suggest that in authority's technical establishments in Patna, the effect of AI on HR coverage framing is negligible to non-existent.

- **The illusion of AI:** What many government administrators consult with as "AI" is merely the digitization of statistics or the implementation of primary ERP (employer resource planning) structures.
- **Policy stagnation:** Due to the fact authorities HR policies are framed with the aid of better legislative or bureaucratic our bodies (nation cabinets, MHRD), nearby institutional HR departments haven't any mandate to use statistics to modify rules. Although predictive algorithms showed that a selected roster coverage became leading to talent drain, the group lacks the autonomy to trade the framework.
- **Algorithmic paperwork:** The confined AI or automated structures brought are framed to put into effect compliance as opposed to optimize human capital. As an instance, biometric or geo-fenced attendance structures powered with the aid of simple machine learning are used to border stricter disciplinary rules, increasing administrative surveillance in place of fostering instructional freedom.

### 6.3 AI in personal institutions: rising Algorithmic Governance

Private technical establishments in Patna reveal a far higher, albeit experimental, integration of AI in shaping their HR frameworks. Due to their autonomy, they're starting to apply statistics-driven insights to border dynamic regulations.

**A. Dynamic compensation policies:** A few main non-public institutions in the vicinity are experimenting with AI-driven market mapping tools. These algorithms continuously scrape facts from process portals, higher education boards, and corporate revenue indices to assess the actual-time market value of precise technical abilities (e.g., a Ph.D. in system learning). Consequently, HR coverage is transferring faraway from static, constant pay scales closer to dynamic compensation frameworks. The policy dictates that profit bands for excessive-call-for specializations are algorithmically adjusted to remain aggressive, preventing the nearby brain drain to metropolitan tech hubs like Bangalore or Pune.

**B. Algorithmic Recruitment and Profile Matching:** In coverage framing, personal HR departments are rewriting their recruitment standard operating tactics (SOPs). Regulations now mandate using AI screening gear as the first degree of the hiring funnel. Moreover, institutions



are the usage of predictive algorithms to frame "best candidate profiles." By way of studying the statistics of their most a success, lengthy-tenured school, algorithms perceive latent traits (e.g., interdisciplinary background, particular forms of industry exposure) that correlate with fulfilment. HR policies are then framed to in particular goal and incentivize applicants owning these algorithmic markers.

**C. Predictive Retention and health guidelines:** Possibly the most sizable impact is in retention coverage framing. Excessive attrition is the bane of private colleges in Patna. The usage of gadget learning fashions, HR departments are analysing information points—ranging from the frequency of leave requests, delays in publishing papers, to sentiment evaluation on internal communicate platforms (in which legally permissible). While the AI flags a high-performing faculty member as a "flight chance," the policy triggers an automated, customized retention protocol. This permits Deans to interfere proactively with personalized coverage exceptions—consisting of providing a sudden seed grant, a reduction in coaching load, or a subsidized global conference ride.

#### 6.4 The role of Natural Language Processing (NLP) in drafting regulations

An emerging fashion discovered in multiple avant-garde private establishments is the use of Generative AI and NLP equipment within the real drafting of HR manuals. As opposed to relying on archaic, legalese-heavy files, HR teams use AI to investigate guidelines from top-tier international universities and adapt them to the AICTE framework. This results in HR policies that are more inclusive, without a doubt articulated, and designed to take away ambiguous loopholes that previously caused hard work disputes.

#### 7. Discussion: The digital Divide and Institutional Inertia

The comparative evaluation reveals a stark truth: AI is appearing as an accelerator that widens the gap among the operational philosophies of government and personal technical institutions in Patna.

- **The Agility vs. stability Paradox:** Authorities establishments depend on the absolute stability in their HR regulations. The inability to apply AI to dynamically frame policies isn't always merely a technological failure; it is far an institutional layout feature supposed to prevent nepotism and make sure standardization. However, in the speedy-paced international of technical training, this tension is rendering them incapable of attracting area of interest expertise. If a central authority organization wishes a specialist in Quantum Computing, its rigid HR policy—which may additionally require a specific undergraduate degree matching the postgraduate diploma—would possibly absolutely disqualify an enterprise professional. AI cannot repair this until the overarching policy permits for algorithmic exceptions.
- **The Corporatization of instructional HR:** Conversely, the adoption of AI in private institutions is accelerating the corporatization of academia. HR guidelines are more and more



framed round maximizing return on investment (ROI) on human capital. While this drives institutional performance and higher student effects in the short term, it increases profound questions about the nature of educational paintings. When HR regulations are framed by means of algorithms designed to maximize quantifiable outputs, there's a intense chance of degrading the exceptional of foundational studies, which is frequently slow, unpredictable, and hard to quantify.

## 8. Ethical issues in AI-driven HR coverage Framing

The combination of AI into HR policy framing, especially in a complex socio-cultural environment like Bihar, introduces full-size moral demanding situations that policymakers have to urgently deal with.

**8.1 Algorithmic Bias and Social fairness** Patna's educational panorama is deeply intertwined with social justice tasks, heavily relying on affirmative action (reservation) regulations. Algorithms educated on historic hiring and fulfilment facts inherently research the historic biases present in that information. If a personal group uses an AI model to frame a coverage defining the "perfect candidate," the algorithm might inadvertently downgrade applicants from marginalized backgrounds or unique rural universities in Bihar because of historic underrepresentation in leadership roles. AI-framed regulations chance growing a veneer of objective, mathematical fairness that mask deep-seated structural inequalities.

**8.2 Statistics privacy and Surveillance Capitalism in Academia** Framing proactive retention and overall performance rules calls for non-stop, granular records series. Non-public establishments are more and more tracking college metrics—login instances on mastering management systems (LMS), ebook citations in real-time, and student interplay prices. When HR regulations mandate such comprehensive records harvesting to feed AI fashions, it borders on educational surveillance. The moral framing of HR policies should set up clean boundaries concerning what faculty facts can be algorithmically analysed, ensuring the right to privacy and preventing a panopticon-like campus environment.

**8.3 The lack of Human Empathy in coverage Execution** Academic HR often deals with complex human conditions—faculty handling mental health crises, complex family dynamics in traditional setups, or sudden lapses in studies creativity. Conventional, human-led HR rules permit for empathy and contextual exceptions. If policies are framed strictly round algorithmic dictates (e.g., an AI-driven coverage that robotically initiates termination protocols if API scores fall beneath a threshold for 2 consecutive semesters), the organization loses the essential human empathy essential for nurturing a innovative instructional community.



## 9. Strategic suggestions

Primarily based on the comparative study and the evaluation of AI impact, the following strategic recommendations are proposed to optimize HR policy framing in Patna's technical institutions:

### 9.1 Recommendations for government institutions

1. **Introduction of "Sandbox" HR guidelines:** The country authorities and governing councils (like NIT boards) have to establish regulatory sandboxes. This would allow authorities institutions to frame brief, self sustaining HR rules for precise, high-growth departments (e.g., AI/ML departments) without changing the macro-degree kingdom regulations.
2. **Strategic Deployment of AI over Digitization:** Pass beyond basic ERPs. Authority's institutions have to use AI to analyse countrywide group of workers tendencies and use these descriptive insights to lobby country governments for modernization of recruitment rosters and repayment bands.
3. **Algorithmic Alumni and Diaspora Engagement:** Frame regulations the use of AI to map and engage the global diaspora of Bihari academicians and engineers. AI-pushed HR outreach regulations can facilitate short-term traveling professorships, bringing international expertise lower back to Patna.

### 9.2 Pointers for personal institutions

1. **Algorithmic Audits:** HR guidelines must explicitly mandate annual 1/3-celebration audits of all AI and machine learning models utilized in recruitment and performance value determinations to test for gender, caste, and regional biases.
2. **Balancing Quantitative and Qualitative Metrics:** Re-body performance appraisal policies in order that AI isn't the sole arbiter of fulfilment. Algorithms need to offer a baseline records record, however final promotional rules must mandate a qualitative peer-evaluate process that evaluates pedagogical impact and mentorship.
3. **Obvious facts Governance regulations:** Establishments ought to draft clean, transparent information governance HR regulations outlining exactly what employee facts is fed into AI fashions, how it's miles saved, and giving school the "right to explanation" regarding AI-driven administrative choices.

**9.3 A Unified Framework for AI-HR Integration** Both sectors must understand that AI is a tool to inform coverage framing, no longer to update the human element of coverage layout. Institutions should adopt an "AI-in-the-loop" framework, where algorithms system complicated environmental facts to indicate coverage diversifications, but the very last framing and execution stay firmly within the fingers of instructional senates and human resource specialists.



10. End

Technical faculties in Patna are presently status at a major intersection in which antique-school academic reforms meet high-tech disruption. This examine shows that even though authorities and private colleges proportion the equal streets and local challenges, they control their human beings in absolutely one-of-a-kind worlds.

**The outstanding Divide** The space among the two sectors is apparent:

- **Government schools:** Their HR regulations are anchored in balance. They're fair and dependable, however they move at a "bureaucratic" pace which can experience painfully gradual.
- **Private faculties:** These institutions perform like start-ups. They are speedy, agile, and consequences-oriented, the use of corporate procedures simply to live to tell the tale in a crowded marketplace.

AI: The Magnifying Glass

Synthetic Intelligence is making this gap even wider. For authorities colleges, AI is primarily just a digital improve for submitting and office work. But for non-public colleges, AI is beginning to act like a "strategic architect"—the usage of data to surely decide who receives hired, how an awful lot they get paid, and a way to keep them from quitting.

The bottom Line: don't lose the Human touch

There's a trap, even though. Transferring too speedy toward "algorithmic rule" is volatile. The actual motive of HR in a university isn't always just to observe regulations or maximize numbers—it's to construct a community where instructors and college students can clearly innovate.

If AI is simplest used to enforce strict guidelines in government schools or to squeeze each little bit of "output" out of instructors in non-public colleges, it will in the end fail. The actual win for Bihar's educational future will come from the use of AI to create guidelines which might be clever and information-driven, however also unbiased, honest, and deeply empathetic to the real human beings—the scholars and teachers—who are the heartbeat of schooling within the location.



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